

## Gentherm Inc.

2018 First Quarter Results April 26, 2018



# Forward-Looking Statement

Except for historical information contained herein, statements in this presentation are forward-looking statements that are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These forward-looking statements represent Gentherm Incorporated's goals, beliefs, plans and expectations about its prospects for the future and other future events. The forward-looking statements included in this presentation are made as of the date hereof or as of the date specified and are based on management's current expectations and beliefs. Such statements are subject to a number of important assumptions, risks, uncertainties and other factors that may cause the Company's actual performance to differ materially from that described in or indicated by the forward-looking statements. Those risks include, but are not limited to, risks that new products may not be feasible, sales may not increase, additional financing requirements may not be available, new competitors may arise or customers may develop their own products to replace the Company's products, currency exchange rates may change unfavorably, pricing pressures from customers may increase, the Company's workforce and operations could be disrupted by civil or political unrest in the countries in which the Company operates, free trade agreements may be altered in a manner adverse to the Company, medical device regulations could change in an unfavorable manner, oil and gas prices could fluctuate causing adverse consequences, and other adverse conditions in the industries in which the Company operates may negatively affect its results. The business outlook discussed in this presentation does not include the potential impact of any business combinations, acquisitions, divestitures, strategic investments and other significant transactions that may be completed after the date hereof. The foregoing risks should be read in conjunction with the Company's annual report on Form 10-K for the year ended December 31, 2017 and subsequent reports filed with the Securities and Exchange Commission. Except as required by law, the Company expressly disclaims any obligation or undertaking to update any forward-looking statements to reflect any change in its expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.

### Use of Non-GAAP Financial Measures

In evaluating its business, Gentherm Incorporated considers and uses Adjusted EBITDA as a supplemental measure of its operating performance. The Company defines Adjusted EBITDA as earnings before interest, taxes, depreciation and amortization, deferred financing cost amortization, transaction expenses, debt retirement expenses, unrealized currency gain or loss and unrealized revaluation of derivatives. Management believes that Adjusted EBITDA is a meaningful measure of liquidity and the Company's ability to service debt because it provides a measure of cash available for such purposes. Management provides an Adjusted EBITDA measure so that investors will have the same financial information that management uses with the belief that it will assist investors in properly assessing the Company's performance on a period-over-period basis.

The term Adjusted EBITDA is not defined under GAAP, and is not a measure of operating income, operating performance or liquidity presented in accordance with GAAP. Adjusted EBITDA has limitations as an analytical tool, and when assessing the Company's operating performance, investors should not consider Adjusted EBITDA in isolation, or as a substitute for net income or other consolidated income statement data prepared in accordance with GAAP. Gentherm compensates for these limitations by relying primarily on its GAAP results and using Adjusted EBITDA only supplementally.

# Revenue and adjusted EBITDA

	Three Mor	ths Ended
	March 31,	
(In Thousands)	2018	2017
Product Revenues	\$ 261,889	\$ 249,267
Net Income	12,966	25,402
Adjusted EBITDA (1)	33,644	45,222

• Revenue growth: 5.1% thereof -4.1% organic

(1) Adjusted EDITDA is a non-GAAP measure, see slide 9.

### **Automotive**

#### 1Q 2018 Highlights

42 Vehicle launches with 21 OEMs

Audi Q5 Kia K9 Subaru Tribecca

Tesla Model X Toyota Avalon

• Increased active-cooled CCS<sup>TM</sup> carbon credits available to OEMs

### Battery Thermal Management (BTM) Market Introductions

- Industry First Thermoelectric BTM System
  48-Volt Mercedes S-500 EQ-Boost
- Air Cooling BTM System
  48-Volt Audi A8
  Geely KC-2

































### Automotive

#### 10 2018 AWARDS

- Over \$375M in new awards across 14 customers
- Additional seat thermal comfort award from General Motors further strengthening strategic partnership
- Multiple CCS<sup>TM</sup> awards

Acura RDX Jaguar E-PACE Lincoln MKC Genesis Kia ON

- Proprietary Intelligent Positioning System (IPS™) award for Memory Seat Module from Ford
- Two follow-on awards for Air Cooling Battery Thermal Management applications with Geely



#### 1Q 2018 HIGHLIGHTS

- Grew sales of ultra-low temperature freezers for DNA Storage to hospitals around the world including the Mayo Clinic
- Secured multiple specialty freezers for a prominent Airframe manufacturer in the U.S.
- Delivered a chamber to LivaNova/Tandem Life for testing heart pump controllers
- Leveraged our dual modality capability, winning Blanketrol III <sup>®</sup> award in a 35 Hospital IDN System in the Pittsburgh area
- Gaining momentum in international markets including increased patient thermal management orders from our Middle Fastern distributor







### **GPT**

#### 1Q 2018 HIGHLIGHTS

- Completed the largest development project in GPT history for Thermoelectrical Generator model S1100; updating the core TEG system
  - Received official Quad Certification for Classified Areas (IECex, ATEX, UL, CSA); creating a major offshore differentiator
- Increased opportunity pipeline for TEG based methane reducing systems driven by aggressive regulatory changes
- Continued to penetrate new markets globally; received the first order in India from ONGC Offshore

### Selected Income Statement Data

# Three Months Ended March 31,

(In Thousands)	2018	 2017
Product Revenues\$	261,889	\$ 249,267
Gross Margin	78,567	85,160
Gross Margin %	30%	34%
Operating Expenses	57,896	50,311
Operating Income	20,671	34,849
Adjusted EBITDA	33,644	45,222
Adjusted EPS	0.50	0.77

### Selected Balance Sheet Data

(In Thousands)	March 31, 2018	December 31, 2017
Cash and Cash Equivalents\$	70,482	\$ 103,172
Total Assets	901,423	883,405
Adjusted Working Capital (1)	212,273	190,042
Debt	109,227	144,669
Current	3,485	3,460
Non-Current	105,742	141,209
Revolving LOC Availability	255,946	220,859
Total Liquidity	326,428	324,031

<sup>(1)</sup> Does not include cash or current debt.

### 2018 Guidance

- Revenue growth 8 10% (3 5% organic)
- Gross margin 30 32%
- Adjusted EBITDA<sup>(1)</sup> approximately 15% of product revenue
- CAPEX approximately \$50M

<sup>(1)</sup> Due to the inherent difficulty of forecasting the timing and amount of certain items that would impact net income, such as foreign currency gains and losses, we are unable to reasonably estimate net income, the GAAP financial measure most directly comparable to Adjusted EBITDA. Accordingly, we are unable to provide a reconciliation of Adjusted EBITDA to net income with respect to the guidance provided.

# Reconciliation of Adjusted EBITDA

	Three Months Ended March 31,		
(In Thousands)	2018	2017	
Net Income	\$ 12,966	\$ 25,402	
Add Back:			
Income tax expense	3,036	7,232	
Interest expense	1,180	1,122	
Depreciation and amortization	12,820	10,121	
Adjustments:			
Unrealized currency loss	3,642	1,345	
Adjusted EBITDA	\$ 33,644	\$ 45,222	

# Adjusted Non-GAAP EPS

	Three Months Ended March 31,		
- -	2018	2017	
Diluted EPS – As Reported	\$ 0.35	\$ 0.69	
Non-cash purchase accounting impacts	0.10 0.10 (0.05)	0.08 0.04 (0.04)	,
Diluted EPS – As Adjusted	\$ 0.50	\$ 0.77	

